

# Outcome-Based Contracting Conference 2021

Cassia Meeting Room, Level 3, Sands Expo & Convention Centre

26 November 2021, 9am - 5.30pm

**THEME : "TOWARDS BETTER SECURITY OUTCOMES"**

<b>8.00 - 9.00 am</b>	<b>Registration of Delegates</b>
<b>9.00 - 9.15 am</b>	Welcome Address <b>By Mr Steve Tan</b> <i>Executive Secretary, Union of Security Employees</i>
<b>9.15 - 9.45 am</b>	Outcome-based contracting – A public sector perspective and experience <b>By Mr Sivaraman Letchumanan</b> <i>Head, Outreach and Engagement, Centre for Protective Security, Singapore Police Force</i>
<b>9.45 - 10.15 am</b>	Costing for Outcome-based Tenders: The How's and What's <b>By Mr Dex Yuan</b> <i>Director, Security 4.0</i>
<b>10.15 - 11.15 am</b>	OBC Masterclass – Commercial / Industrial Properties <b>By Mr Shawn Chua</b> <i>Prosegur</i>
<b>11.15 - 12.15 pm</b>	OBC Masterclass – Residential Properties <b>By Mr Aliif Shah</b> <i>Business Development Executive, Focus Security</i>
<b>12.15 - 1.15 pm</b>	OBC Masterclass – Commercial/Industrial Properties <b>By Mr Leo Lee</b> <i>Business Development Manager, Reachfield Security</i>
<b>1.15 - 2.00 pm</b>	<b>Lunch Break</b>
<b>2.00 - 3.00 pm</b>	Official Opening of OBC 2021 Conference & Safety & Security Asia (SSA) 2021  Welcome Remarks by  <b>Mr Edward Liu, PBM</b> <i>Managing Director, CEMS</i>  <b>Mr Steve Tan</b> <i>Executive Security Union of Security Employees (USE)</i>

**Mr Nelson Tee**

*President*

*Security Systems Association of Singapore (SSAS)*

Official Opening Address by

**Guest-of-Honour**

**3.00 - 4.30 pm**

**Tour of Exhibition**

**4.30 - 5.30 pm**

Panel Discussion on

“Outcome-Based Contracting – The Solution to Manpower Shortage in the Security Industry?”

**Moderated by Mr Muhammad Iskandar**

*Director of Security National Gallery & Chairman,*

*ASIS Singapore Chapter*

**Panelists: Mr Dex Yuan, Mr Leo Lee, Mr Shawn Chua, Mr Aliif Shah,  
Mr Ian Stewart**

**5.30 pm**

**End**